

# Introduction to Finance

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# Taking Stock

- Capital Budgeting process:

1. Given the capital structure find the appropriate discount rate of the firm using WACC

$$r_{WACC} = \frac{E}{E + D}r_E + \frac{D}{E + D}(1 - T)r_D$$

2. Compute the NPV of the project

$$NPV = \sum_{t=0}^T \frac{CF_t}{(1 + r_{WACC})^t}$$

3. Make investment decision using the appropriate investment decision rule.

# WACC

## Financing Weights

$$r_{WACC} = \frac{E}{E + D}r_E + \frac{D}{E + D}(1 - T)r_D$$

- WACC corresponds to the weighted average of  $r_E$  and  $r_D$ .
- Weights correspond to the share of equity in total assets ( $\frac{E}{E+D}$ ) and the share of debt in total assets ( $\frac{D}{E+D}$ ).
- In some cases the share of common equity vs. preferred equity must be distinguished.
- When possible,  $E$  and  $D$  are computed using their **market value**. This is the value that matters for investors.

# WACC

## Cost of Debt

$$r_{WACC} = \frac{E}{E + D}r_E + \frac{D}{E + D}(1 - T)r_D$$

- $r_D$  is the cost of debt. This is the opportunity cost of holding debt of the company.
- $r_D$  is such that given the price of the debt, investors want to keep holding it:  
 $P_{debt} = NPV_{debt}(r_D)$ .
- This is the **yield-to-maturity**:  $r_D = YTM$ .
  - This is the rate an investor would earn by buying the bond at today's price and holding it to maturity.
- The cost of debt vis-a-vis investors is the YTM but this is not the actual cost of issuing debt. The tax shield of debt reduces the effective cost of debt:  $r_D^* = r_D \times (1 - T)$ .

# WACC

## Cost of Equity

$$r_{WACC} = \frac{E}{E + D}r_E + \frac{D}{E + D}(1 - T)r_D$$

- $r_E$  is the cost of equity. This is the opportunity cost of holding firm's equity or the foregone return for investors of holding other firm's equity with similar risk.
- To evaluate the return, one has to use an asset pricing model.
  - The CAPM is one of the most used asset pricing model.
  - The Constant Growth model is an alternative.

# WACC

## Cost of Equity: the CAPM

$$- \underbrace{r_i}_{\text{Expected return of stock } i} = \underbrace{r_f}_{\text{Return of the risk-free asset}} + \beta_i \underbrace{(r_M - r_f)}_{\text{Expected risk premium of the market}}$$

- Expected returns depend only on the asset's non-diversifiable (systematic) risk.
- What differentiates expected returns across assets is  $\beta_i$ , a measure of covariation between  $i$ 's return and the market return. It is a measure of non-diversifiable risk.
- $\beta_i = \frac{\text{cov}(r_i, r_M)}{\text{Var}(r_M)}$ .

# WACC

## Cost of Equity: the CAPM

- To compute  $r_E$  using the CAPM, we need:
  1. Which alternative projects should be used to compare the current firm to.
  2. Forecast the returns from investing in these alternative opportunities.

# WACC

## Cost of Equity: the CGM

- The Constant Growth Model is an alternative pricing model.
- Assuming the firm's dividend grow at a constant rate  $g$ , we can use the DCF model to forecast returns.
- $r = \frac{DIV_1}{P_0} + g$



# WACC

## Cost of Equity: CAPM vs. CGM

- Both models should give similar estimates but might also differ.
- Which one to choose?
  - CGM sensitive to analysts forecasts of dividend growth (especially over multiple years).
    - Best fit for large companies with stable dividend streams.
  - CAPM assumes only one factor can predict returns.
    - After 40 years of research, many other factors have been found to predict returns.
    - Best fit for companies paying no dividends, or volatile dividends that are hard to predict.
- In practice, the CAPM is more popular.

# WACC

## Cost of Equity: CAPM vs. CGM

	Capital Asset Pricing Model	Constant Dividend Growth Model
<b>Inputs</b>	Equity beta	Current stock price
	Risk-free rate	Expected dividend next year
	Market risk premium	Future dividend growth rate
<b>Major Assumptions</b>	Estimated beta is correct	Dividend estimate is correct
	Market risk premium is accurate	Growth rate matches market expectations
	CAPM is the correct model	Future dividend growth is constant

# WACC

- $r_E$  and  $r_D$  must always be based on **comparable** projects.
- One has to use historical values of comparable projects to chose them.

# Net Present Value

## General Formula

- Once  $r_{WACC}$  and the CF are known, one can compute the NPV.

$$NPV = C_0 + \frac{C_1}{(1+r)} + \frac{C_2}{(1+r)^2} + \dots + \frac{C_T}{(1+r)^T} = \sum_{t=0}^T \frac{C_t}{(1+r)^t}$$

- This formula is always right. Use it for complex CF structures and when the number of period is not too large.

# Net Present Value

## Specific Securities

- Some securities have specific CF payment that are easy to compute.
- Projects' CF structure generally follows a combination of these specific structures:
  - (Growing) Perpetuity.
  - (Growing) Annuity.

# Net Present Value

## Specific Securities

- Growing Perpetuity: a CF payment with an infinite horizon and a constant growth rate  $g$ :

$$PV = \frac{C}{r - g}$$

- Growing Annuity: a CF payment until (finite) time horizon  $T$  and a constant growth rate  $g$ :

$$PV = \frac{C}{1+r} + \frac{C(1+g)}{(1+r)^2} + \dots + \frac{C(1+g)^{T-1}}{(1+r)^T} = \frac{C}{r-g} \left( 1 - \frac{(1+g)^T}{(1+r)^T} \right)$$

- Take  $g = 0$  if the payment is constant.

# Net Present Value

## Important Rules

- Always bring the CF at different horizons at the same period.
  - CF at different points in time cannot be aggregated.
  - It generally happens when a project has a CF profile that combines different types of formula (e.g. an annuity and a growing perpetuity).
- In the above formulas, the first payment is always in year 1. Add manually the CF (e.g. investment) in year 0 if necessary.

# Decision Rules

## Investment Rules

- How to choose to invest in a project? To invest between different projects?
- Different criteria can be used depending on the constraints and on available information.
  - The Net Present Value.
  - The Internal Rate of Return.
    - It is the unknown in:

$$NPV(IRR) = C_0 + \frac{C_1}{1+r} + \frac{C_2}{(1+r)^2} + \dots + \frac{C_T}{(1+r)^T} = 0$$

- The Payback period
  - The amount of time it takes a project to pay back investment.
- How to choose between these alternatives?



# Decision Rules

## Investment Rules

- How to choose between these alternatives?
  - NPV is the most informative and reliable rule: choose it when possible.
  - Information-intensive but necessitates less information than the IRR.
  - The Payback rule requires less information but is less reliable.
  - Good practice is to use several different rules.

# Decision Rules

## Alternative Projects and Limited Funds

- Mutually exclusive projects:
  - Chose the project with the highest NPV.
- When resources are limited:
  - Compute the profitability index of each project:  $\frac{\text{NPV}}{\text{Investment}}$
  - Rank the projects by profitability.
  - Pick projects until resources are exhausted.
- Always discard projects with negative NPV.